

# Sharing EERS in Denmark

**Kirsten Dyhr-Mikkelsen, Ea Energy Analyses**

EERS Workshop, Bangkok  
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# Ea Energy Analyses

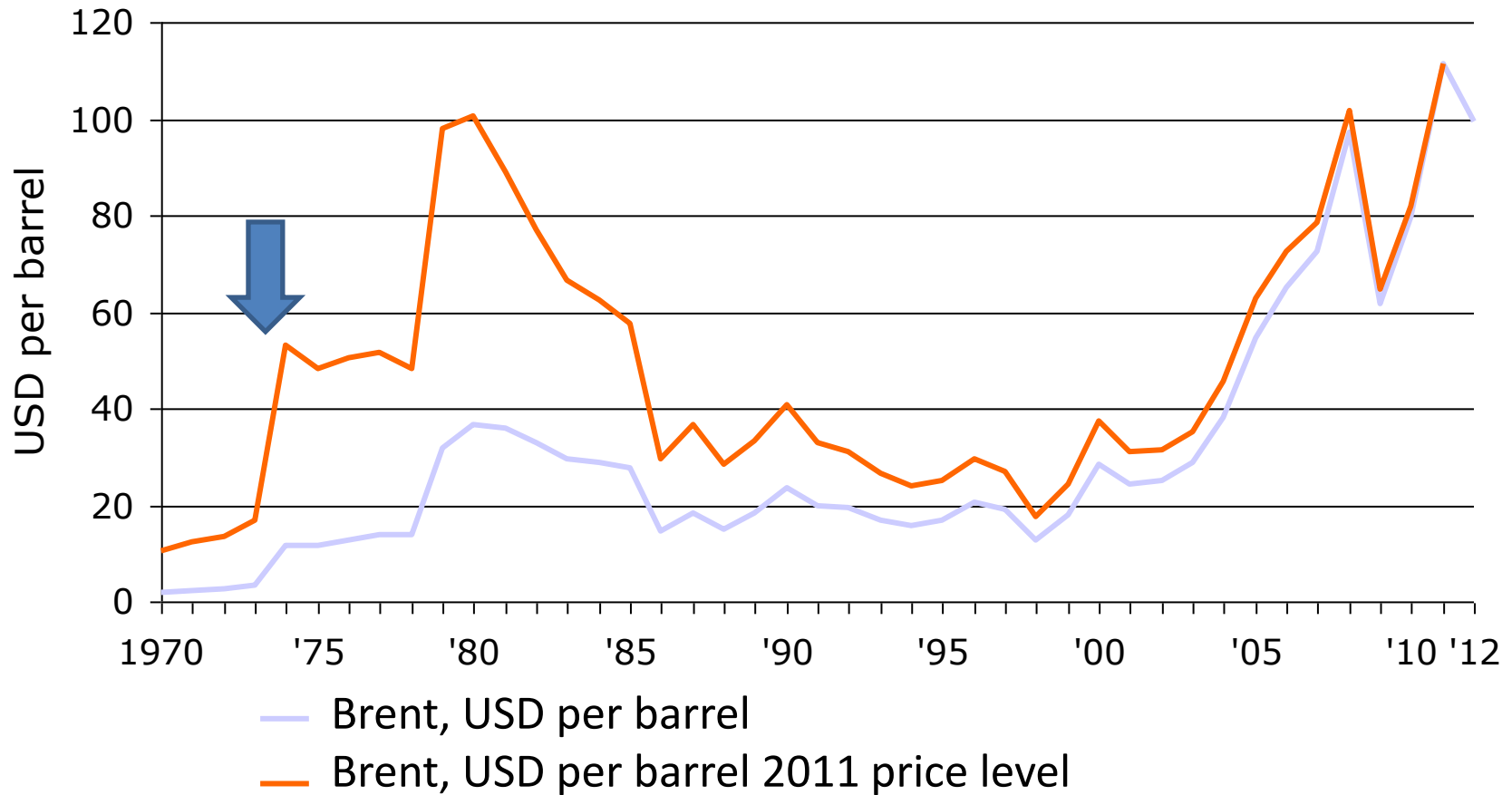


- Founded in 2005 in Copenhagen, Denmark
- Today 33 employees and students
- Energy systems and policies analyses
- Interdisciplinary integration in close dialogue with client and stakeholders
- Clients world-wide

# Agenda

- Historical background
- EEO system in brief
- Impact of the EEO
- Supervision of the EEO
- A dynamic system through evaluation

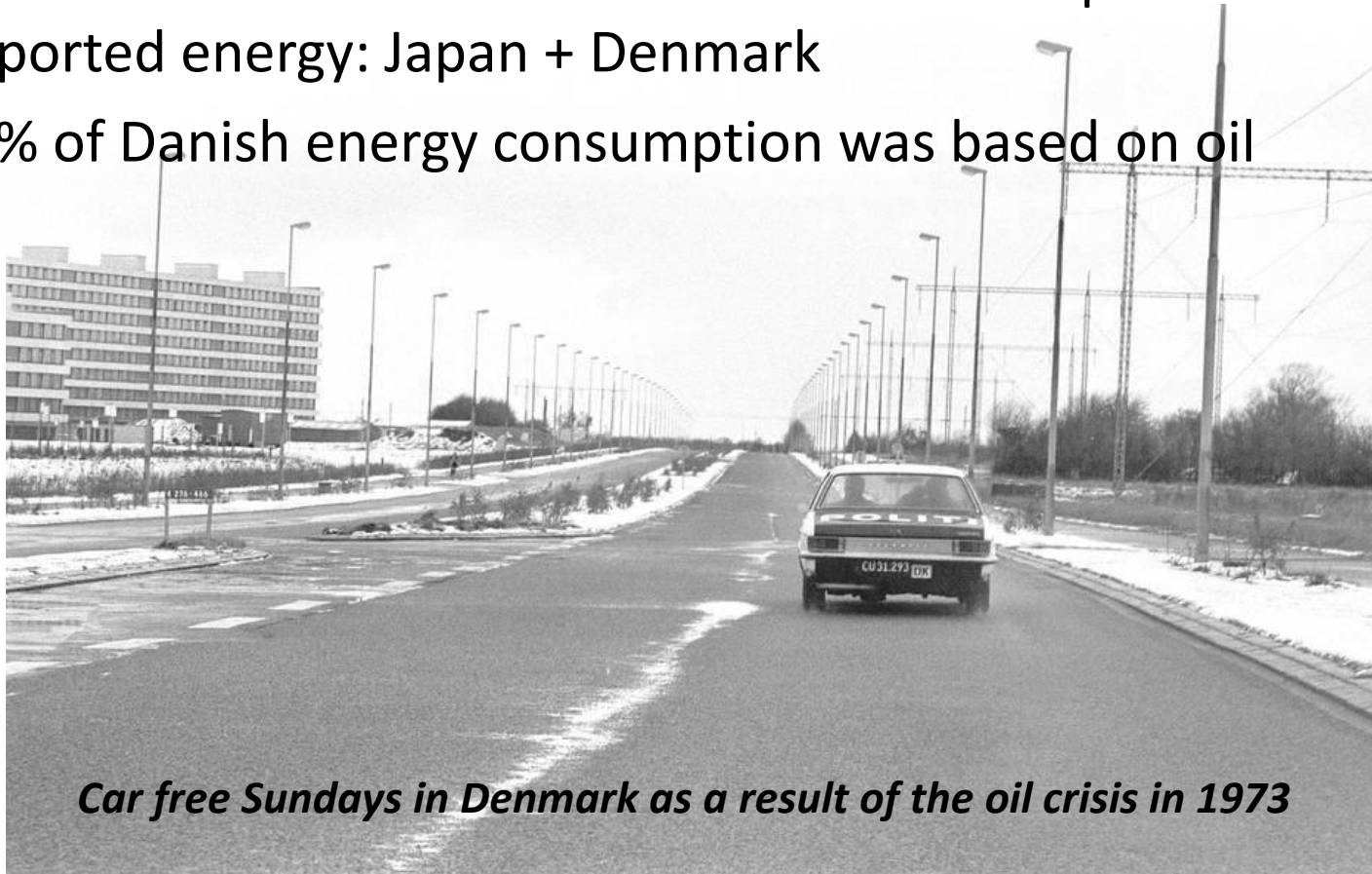
# Once upon a time ...



*\* Prices for 2012 only cover the first 6 months*

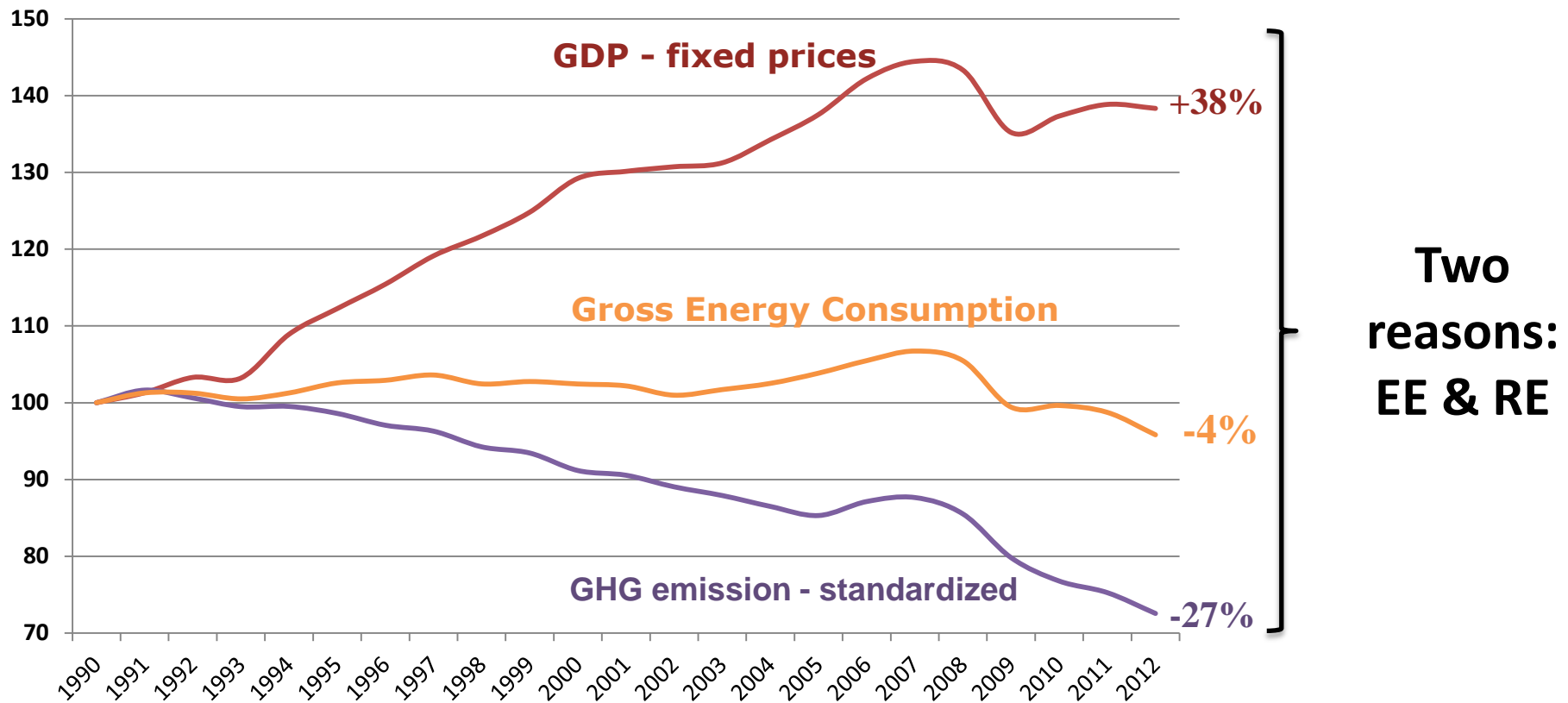
# Denmark 40 years ago

- 1973-74 oil crisis: Two countries were 99% dependent of imported energy: Japan + Denmark
- 93% of Danish energy consumption was based on oil

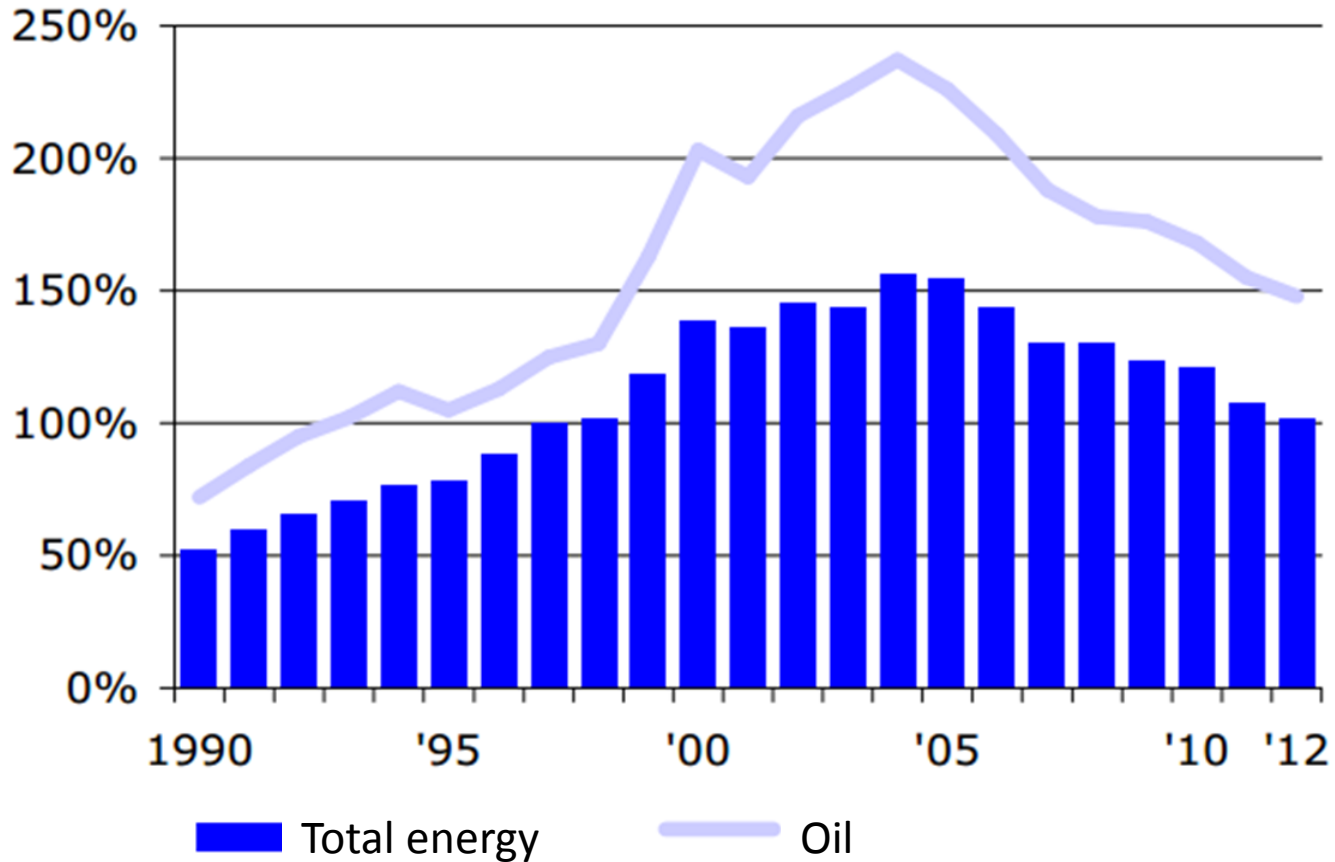


*Car free Sundays in Denmark as a result of the oil crisis in 1973*

# Since then decoupled GDP and energy consumption



# Degree of self-sufficiency



Overall 17% renewable energy in own production; 43% in electricity

**LESSON LEARNED AFTER 40 YEARS:**

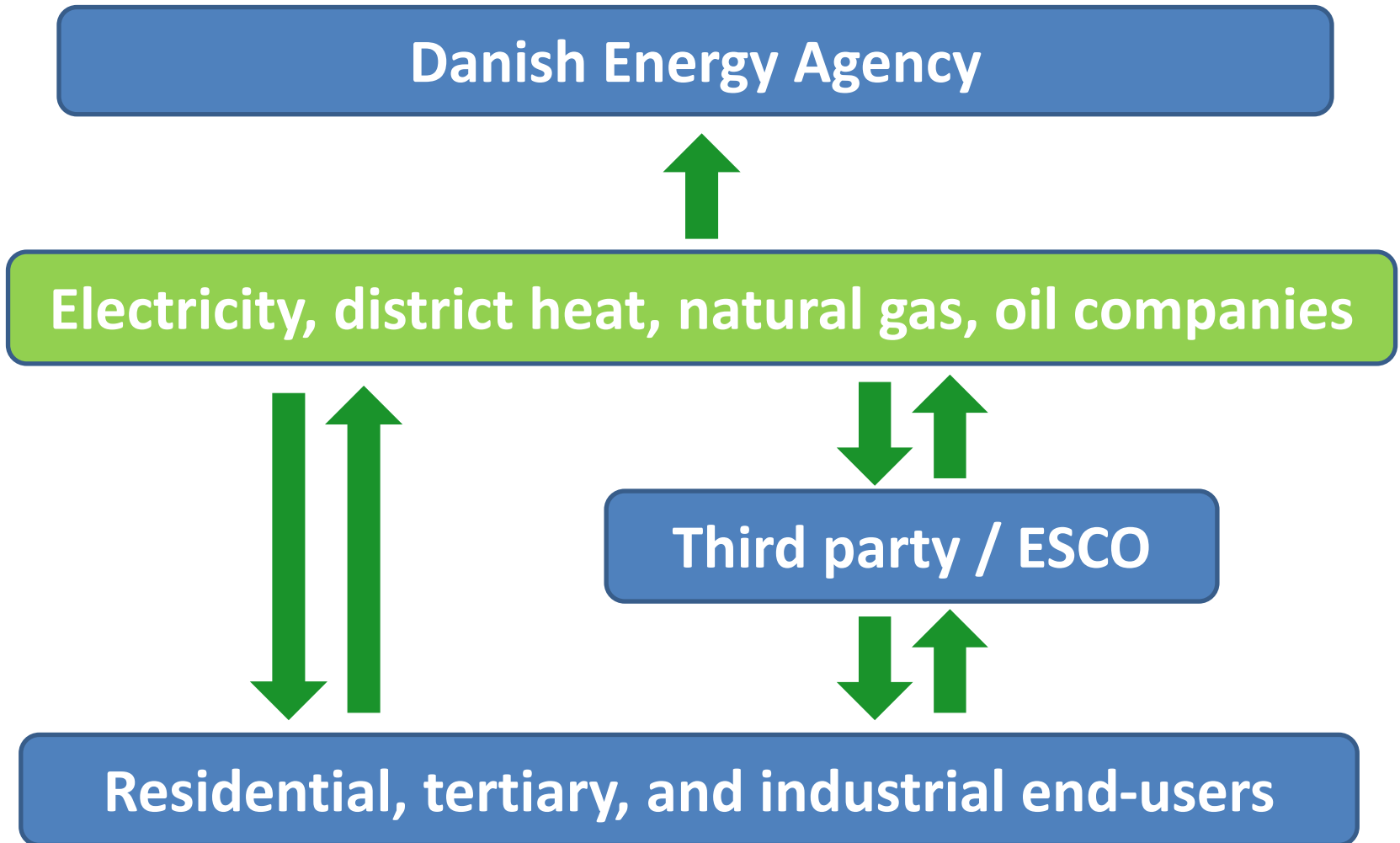
**EVEN VERY COST-EFFECTIVE  
ENERGY EFFICIENCY  
DOES NOT HAPPEN ON ITS OWN**



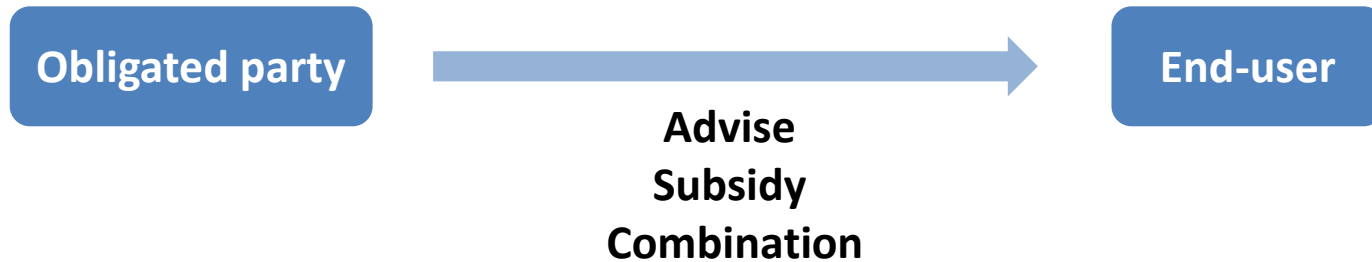
Creating a drive for EE

# THE DANISH EEO SYSTEM IN BRIEF

# Danish EEO system structure



# Types of intervention agreements

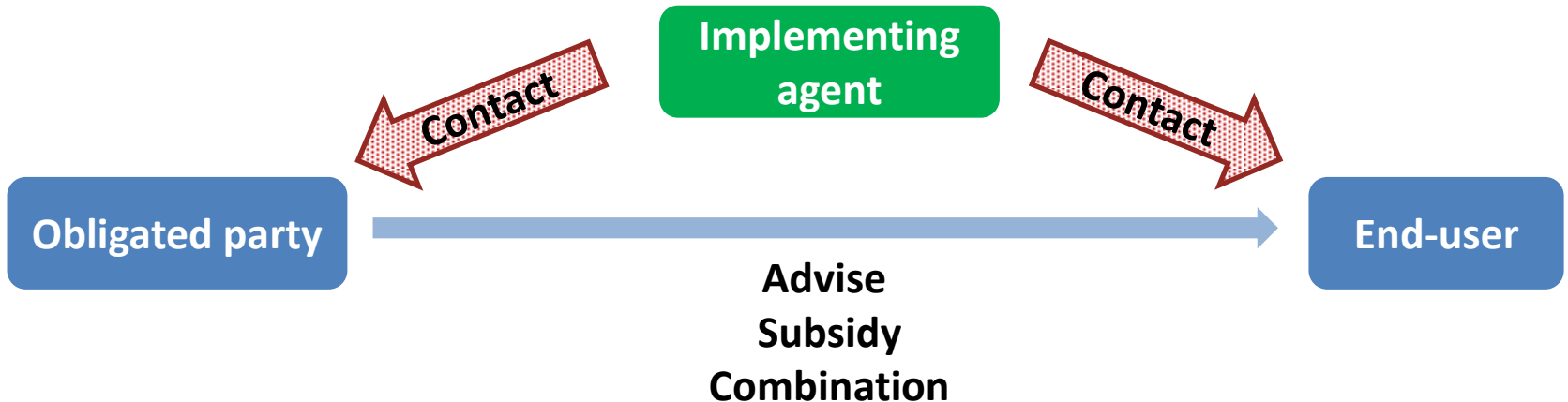


OBS: No loans!

# Types of intervention agreements



Enabling contact, but not part of agreement chain



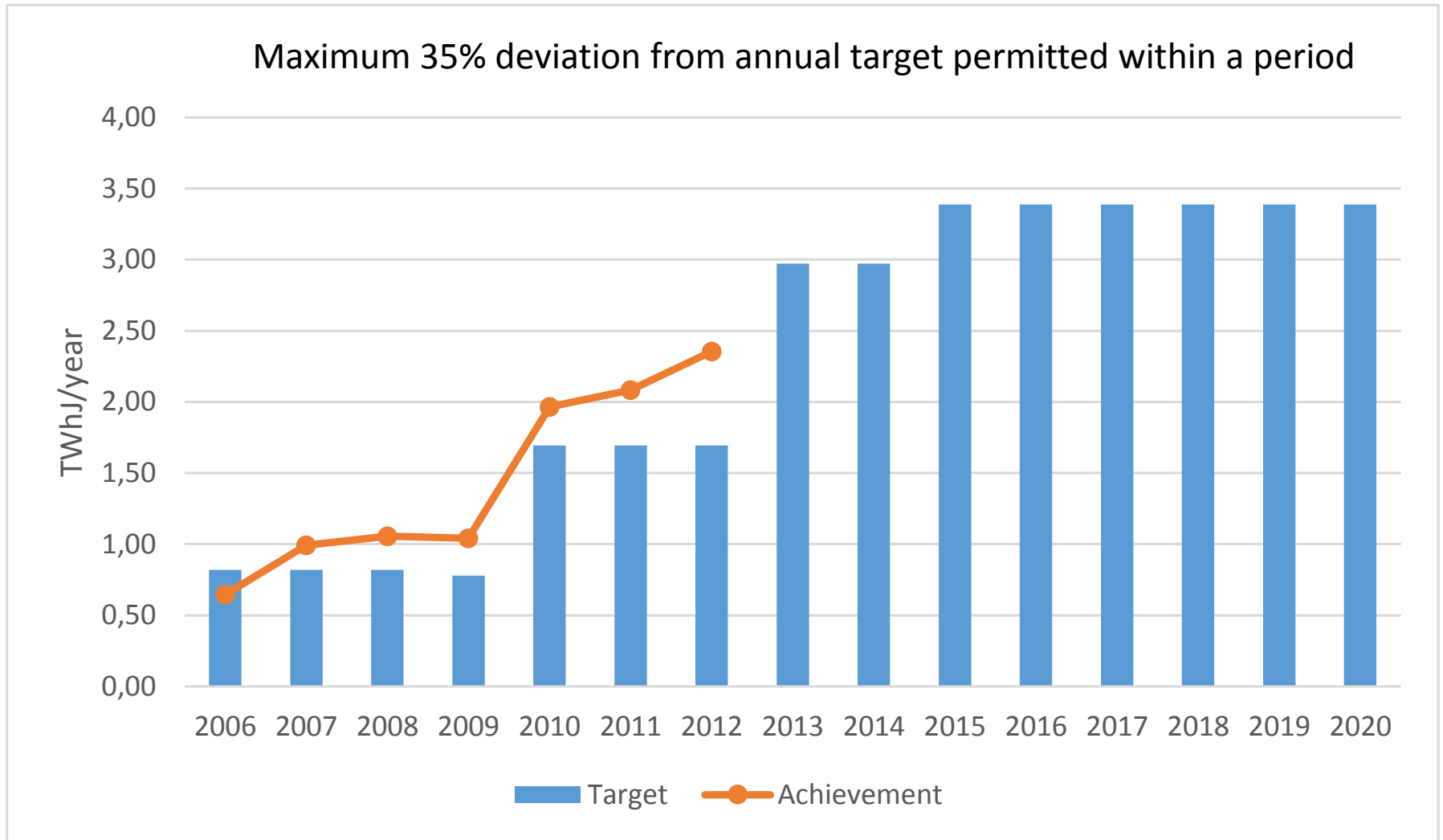
# Eligible end-uses

- Electric equipment
  - ~~White goods, IT/office equipment, and lighting~~
- Space heating, space cooling, ventilation, and domestic hot water
  - Technical systems
  - Building envelope
- Industrial process equipment and systems
- Transport
  - Fuel saving tyres and efficient cars/vans
- District heating network
- (Decentralised renewables)

# Danish EEO design features

- Target (adjusted every three years):
  - Approx. 2% of final energy consumption annually
- Obligated parties (entities issuing the energy bills):
  - Electricity, district heating and natural gas network distributors
  - Oil retailers
- Third party access to implementation
- Eligible EE measures:
  - All economic sectors
  - All end-uses and all energy types/vectors
- Calculation of savings:
  - List of deemed savings, standardized calculation methods, and engineering estimates for more complex measures
- Incentives and penalties:
  - Penalties for underperformance
- Cost-recovery via tariff surcharge

# Target and achievement development



# What's in it for the Danish utilities?

- Energy efficiency is necessary for our society
  - Mutual social responsibility
    - Security of supply, economic growth, zero carbon 2050
  - Let us make the most of it
- Electricity companies have a long history of providing energy efficiency services
  - Originally non-profit consumer owned (el+dh distribution)
  - “Free” energy efficiency services since early 1990s
  - Demand-side management plans every two years
- Leverage to create good customer relationship
- Possibly to explore new business areas?



# IMPACT OF THE EEO


# Overall

- Overall government objective
  - “Establish a cost-effective agreement with the energy utilities, which ensures that efforts are exposed to market mechanisms. “

*Agreement 13 November 2012*

- Core idea of EEO
  - Utilities are obligated to create a market push and permitted to recover program costs

# The key impact questions

1. Are the utilities in fact instrumental to the realisation of the savings?
  - Are they driving forward EE (= utility push)?
2. What are the achieved energy savings?
  - Gross and net energy savings?
3. What are the associated costs?
  - Utility costs ←  Our focus today
  - Socio-economic costs

# 1. Utility push

Utility involvement before realisation of savings

Hand-over of “reporting rights” of the savings



Signed agreements for +20 MWh savings required

Example of practise: Online forms for residential

# Quote from template agreement for deemed savings

- *“It has been agreed that the right to report the energy savings to the Danish Energy Agency is transferred to the company below.*
- *The customer cannot subsequently sell the energy savings to other side (another external operator or distribution/retail company).*
- *This agreement is made **before** the customer has entered a binding agreement with supplier of this/these energy savings, which is covered by this agreement.”*

## 2. Energy savings



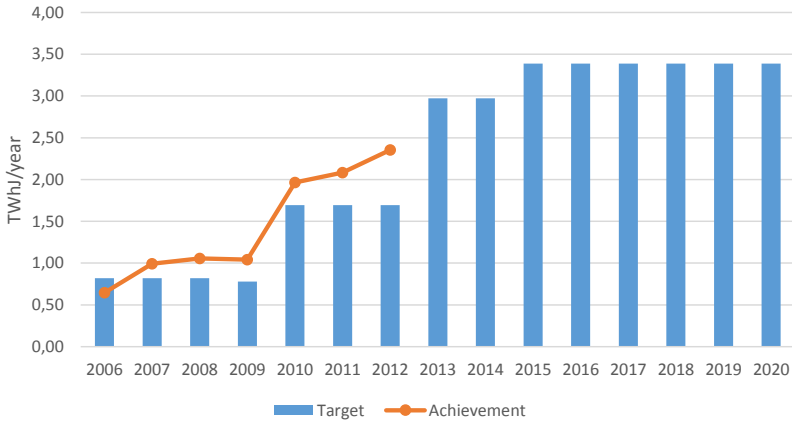
Evaluation every 3 years

2012: Additionality 20-45%

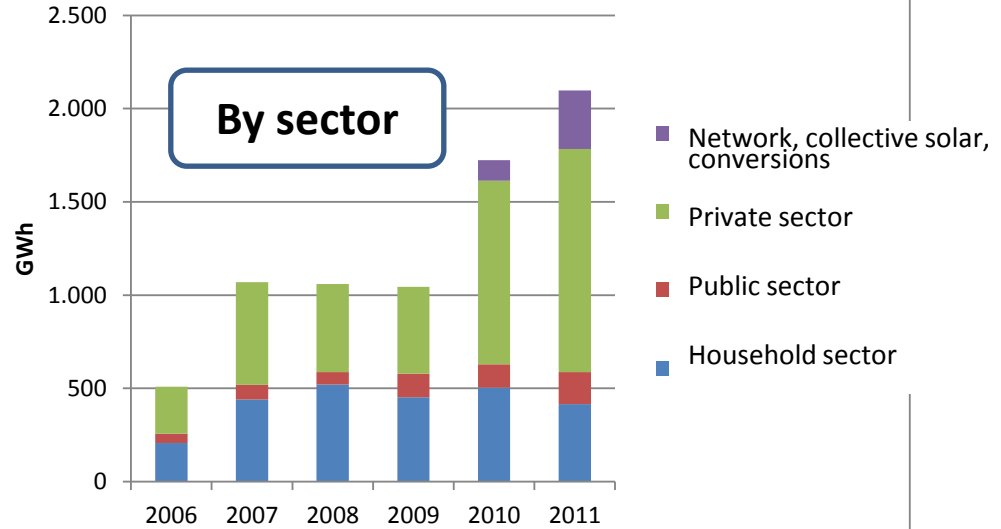
Translated in to a “utility involvement” requirement  
in day-to-day work

## Target achievement

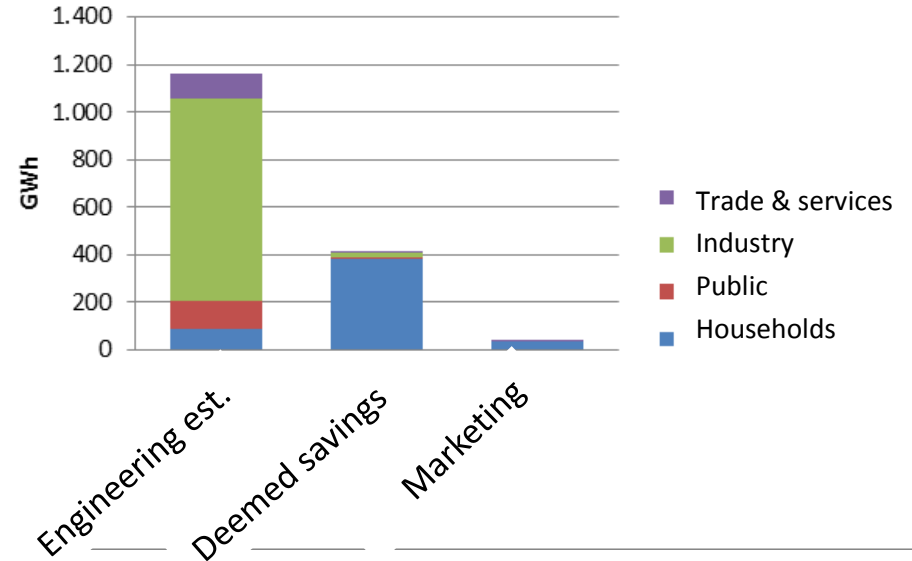
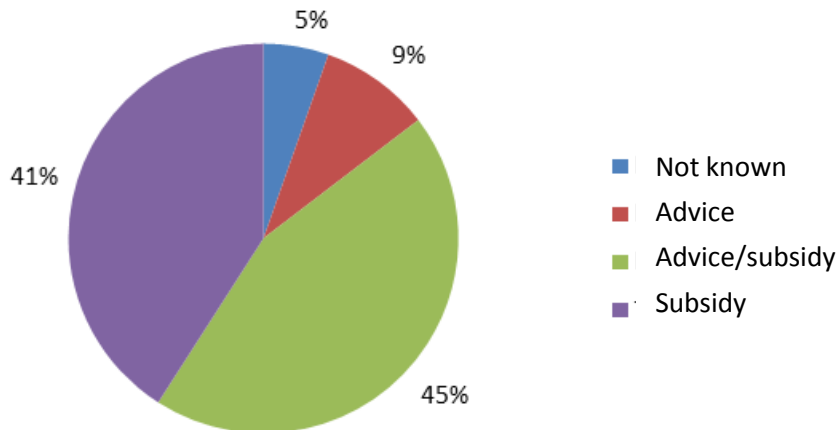
EEO targets and achievements



## By sector



## By type of intervention



## By calculation method

# 3. Associated program costs

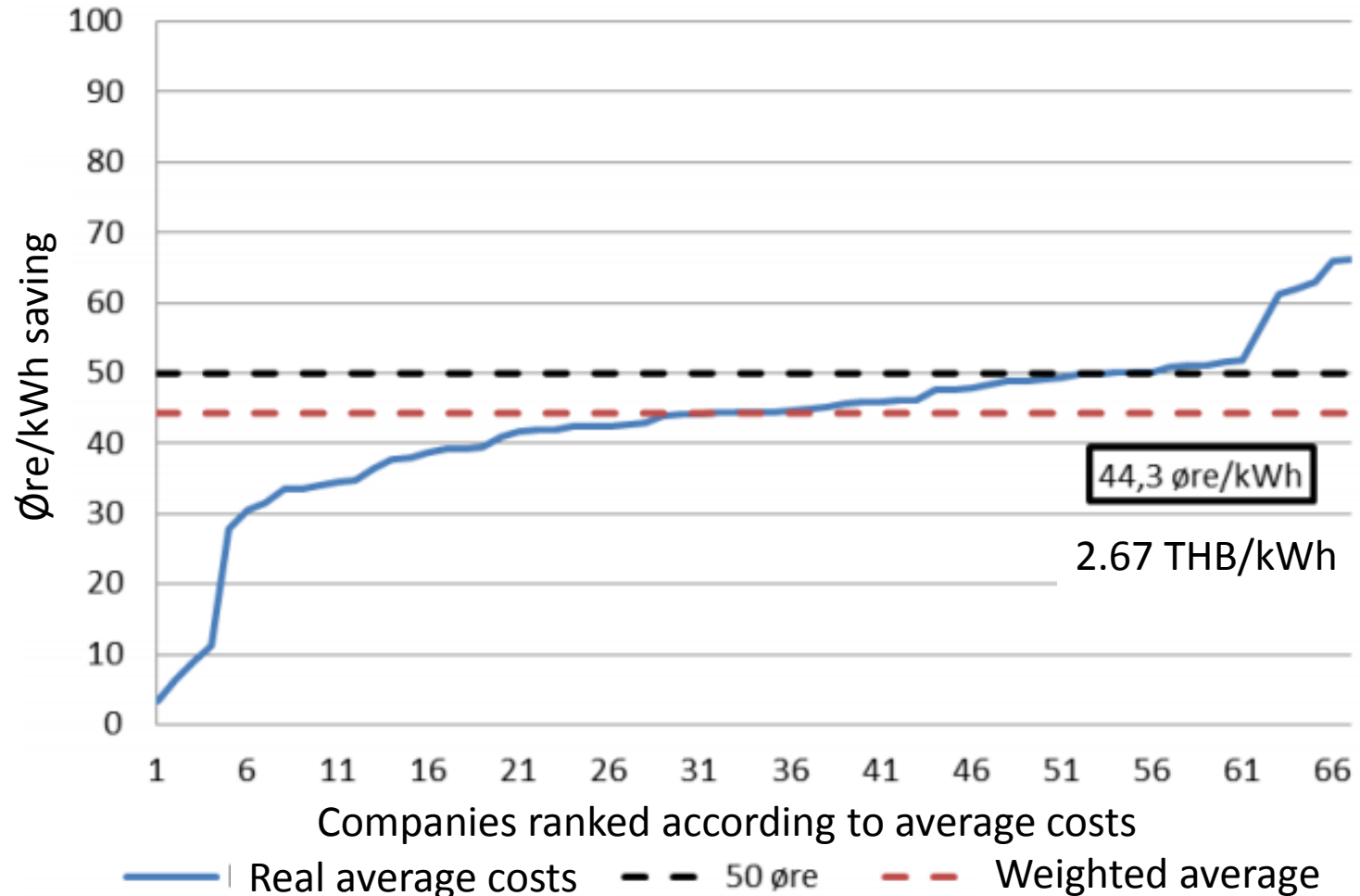
- Utility costs
  - Activity costs
  - Administration costs
  - ... not loss of revenue from energy sales
- Issues debated publically
  - Cross-subsidisation between sectors
  - Value for money – a concern especially expressed by large industrial end-users



# How is cost transparency achieved?

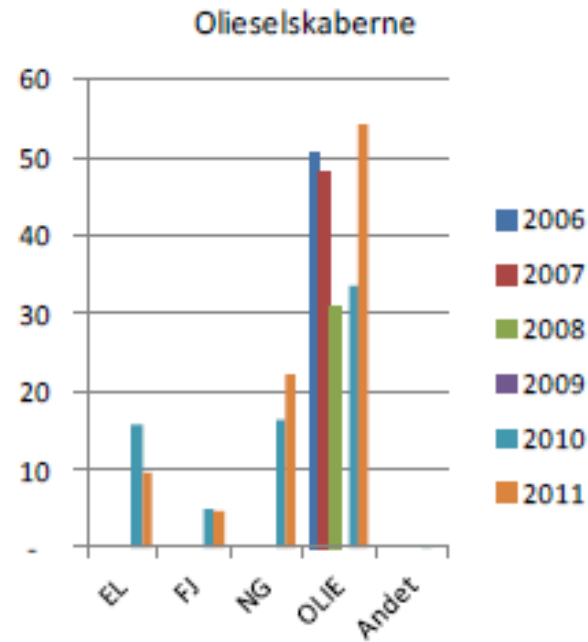
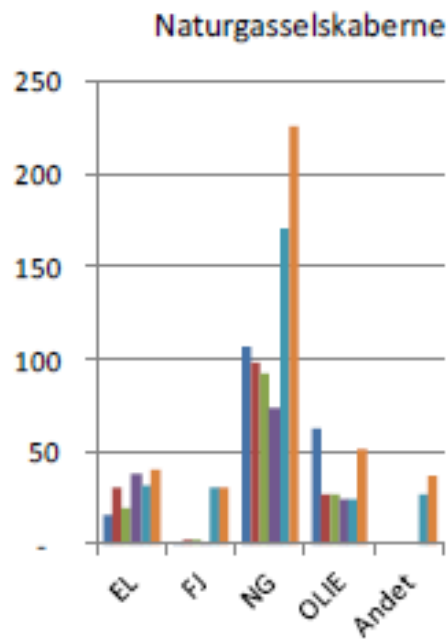
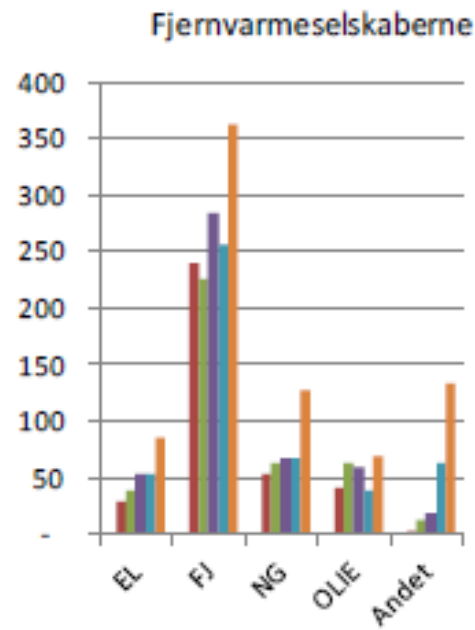
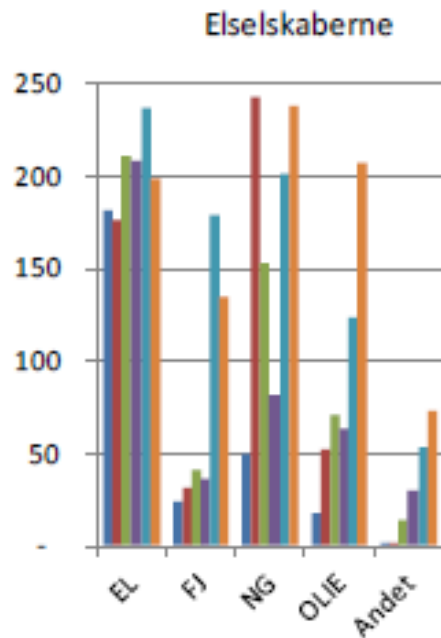
- Annual benchmark comparison of utility costs
  - Broken down by administration cost and activity costs
- The Danish Energy Agency may request ...
  - Highest 5% account for how they have ensured cost-effectiveness, including their focus areas, methods, costs, and market orientation
  - Companies with lowest costs to account for their focus areas, methods and calculation of costs
  - Up to 25 companies at any time
- Possible sanctions
  - No penalty but specific performance agreement between the Danish Energy Agency and the utility in question
  - If no agreement can be reached then the Danish Energy Agency may impose special rules

# Benchmark 2012 for electricity distribution companies



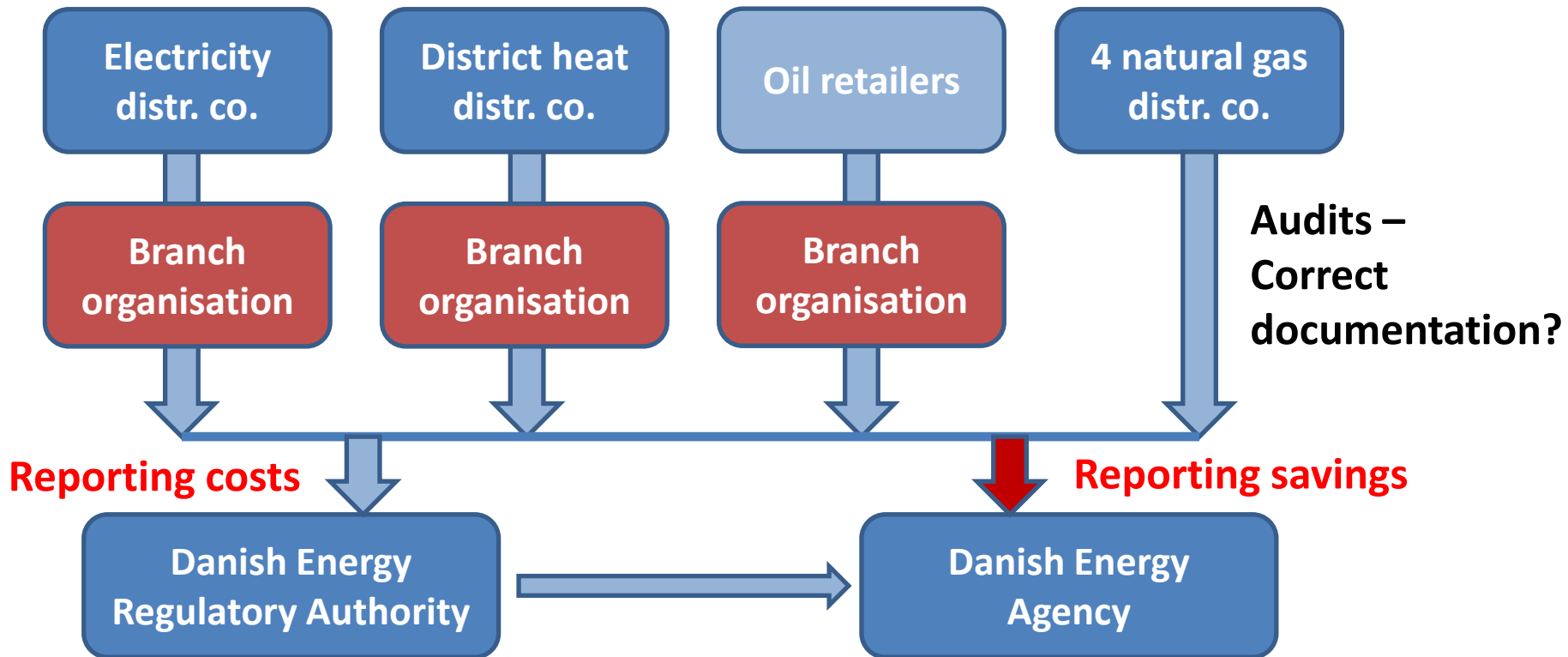
# 2010 first year savings and utility costs

Companies	Cost	Saving registered	Average cost per saving (1 DKK = 6.02 ₧)	
			<i>DKK/kWh</i>	<i>₧/kWh</i>
	<i>mill DKK</i>	<i>GWh</i>	<i>DKK/kWh</i>	<i>₧/kWh</i>
<b>Electricity</b>	379.5	908	0.42	2.52
<b>Natural gas</b>	144.6	344	0.42	2.53
<b>District heat</b>	200.8	704	0.29	1.72
<b>Oil</b>	24.2	72	0.33	2.02
<b>TOTAL</b>	<b>749.1</b>	<b>2,029</b>	<b>0.37</b>	<b>2.22</b>



# SUPERVISION OF THE EEO

# Annual reporting and assessment



- Balance – Justified costs?

- Balance – Obligation met?
- Sample checks – Adherence to rules?

# The Danish Energy Agency must ...

- Monitor progress
  - Annually sum up reported progress
    - Balance – Obligation met?
    - Balance – Justified costs?
- Verify claims
  - Sample checks – Adherence to rules?
    - Annually and every three years
- Evaluate
  - Policy cost-effectiveness and adjustment needs?
    - Independent evaluation

Based on only a few  
summary tables

# Utilities must ...

- Ensure documentation
  - Proof of involvement, savings, and costs in the form of agreement documents, accounts, etc.
  - Is not required submitted to the Danish Energy Agency but must be ready for random sample inspection
  - Internal audit and external audit
- Report information to the authorities annually on
  - Savings to the Danish Energy Agency
    - Electricity, district heating and oil companies report to their branch organisation which compile data into aggregated figures (8 small tables only for each sector).
  - Costs to the Danish Energy regulatory Authority



# Documentation requirements – Deemed savings

Standardskabelon - standardværdier						
<b>Generelle kundeoplysninger</b>						
Kundenavn						
Adresse						
Postnummer og by						
Tlf. nr. (nat.)						
<b>Rådgiver/aktør, som har kontakten med kunden</b>						
Stilling						
Udervisning						
<b>Type af involvering</b>						
Sæt kryds (der kan være flere kryds)	Tilbud	Rådgivning	Andet			
<b>Initiativer</b>						
Række (% vind omkostnings)	Standardværdier	Energitype	Antal	Værdi	Faktor	Samlet besparelse**
	(fx. kWh/kWh)	(kode*)	enheder	[kWh]	(kWh/kWh)	[kWh]
1.						
2.						
3.						
4.						
5.						
6.						
<b>I alt</b>						
Energitype	Forsyning	Natgas	Øie	Ø	Busslave	Andet
Kode*	F	N	O	Ø	B	A
** Samlet besparelse = Antal enheder * Værdi * Faktor						
<b>Aftale om overdragelse af besparelse</b>						
Indhold af aftale	Der er aftalt med kunden, at retten til indløsning af energibesparelsen til energistyrelsens fordel overføres til nedrevidende selskab. Kunden kan ikke efterlyse andre særlige energibesparelser til anden side (anden selskabs aktør eller net- og distributionselskab). Der er aftale om indløst, inden kunden <a href="#">køber</a> , således at alle leverandør om realisering af de/de energibesparelser, som er omfattet af denne aftale.					
Dato	_____					
Kunden underskift	Ved energibesparelse større end 20 MWh skal kunden desuden på, at der er indgået en aftale om overdragelse af indløst energibesparelse.					
Parten til indløsning	Nævnt på den/de net- og distributionselskaber, som besparelsen overføres til					

- Customer identification
- Third party implementing agent
- Types of intervention
- Initiatives
  - Title, id.no., energy types, number, kWh, adjustment factor, total kWh
- Agreement of transfer of ownership rights

# Documentation requirements – Engineering estimates

Standardskabelon - specifik opgørelse	
<b>Projekt titel:</b> Angiv kort titel	
<b>Generelle kunde-/ejeroplysninger</b> (Ejers oplysninger udfyldes kun hvis forskellig fra kundeplysninger)	
<b>Kundenavn</b>	
<b>Installationsadresse</b>	
<b>Cvr nr.</b>	<b>Beregninger</b> (Måltværdi rættelse/tilkorrigeret vedtages som bilag)
<b>Kontakt tlf. nr.</b>	
<b>Ejer navn</b>	<b>Forudsætninger</b> Beskrivelse og dokumentation af de forudsætninger, der ligger til grund for beregningerne (værdi, prioriterings- og konverteringsfaktorer, driftstider, produktionsændringer, mærkeeffekter m.m.)
<b>Ejeradresse</b>	
<b>Cvr.nr.</b>	<b>Beregninger</b> Udførelse af relevante beregninger/målinger.  Det er vigtigt at forudsætningerne for besparelsen er beskrevet og dokumenteret, herunder f.eks. <b>lufttryk</b> , luft- og vandmængder, temperaturer osv., således at det er muligt for <b>tilbagebet</b> at kontrollere opgørelsen af besparelserne.
<b>Rådgiver/aktør, som har kont</b>	
<b>Navn</b>	Evt. stempl
<b>Adresse</b>	
<b>Cvr nr.</b>	<b>Resultater</b>
<b>Type af involvering</b>	
<b>Seet kryds (der kan være flere kryds)</b>	Tilskud
<b>Projektbeskrivelse</b> (Vedligeholdelse)	
<b>Nuværende situation</b>	Beskriv det element
<b>Fremtidig situation</b>	Beskriv det tekniske iværksætt
	De enkelt beskrive, i
<b>Simpel tilbagebetalingstid</b> Angiv projektets forventede investering i forhold til den økonomiske besparelse, udtrykt som en simpel tilbagebetalingstid inkl. tilskud.	
<b>Aftale om overdragelse af besparelse</b>	
<b>Indgåelse af aftale</b> Ved underskrift vedsender kunden, at retten til indberetning af energibesparelsen til Energitrykelsen overdrages til nedenstående selskab. <b>Kunden</b> kan ikke efterfølgende sælge energibesparelsen til anden side (anden ekstern aktør eller net- og distributionselskab). Samtidig bekræfter kunden, at besparelsen ikke er ordret eller påbegyndt, og at der ikke allerede er aftalt om tilskud til energibesparelse på samme opgave hos andre aktører eller selskaber.	
<b>Dato</b>	
<b>Kundens underskrift</b>	
<b>Retten til indberetning</b> Angiv navnet på det/de net- og distributionselskaber, som besparelsen overdrages til	

- Customer identification
- Third party implementing agent
- Types of intervention
- Project description
  - Current situation
  - Future situation
  - Assumptions and calculations
  - Results
    - Name, energy types, current kWh, future kWh, annual kWh savings, adjustment factor, total kWh
- Agreement of transfer of ownership rights

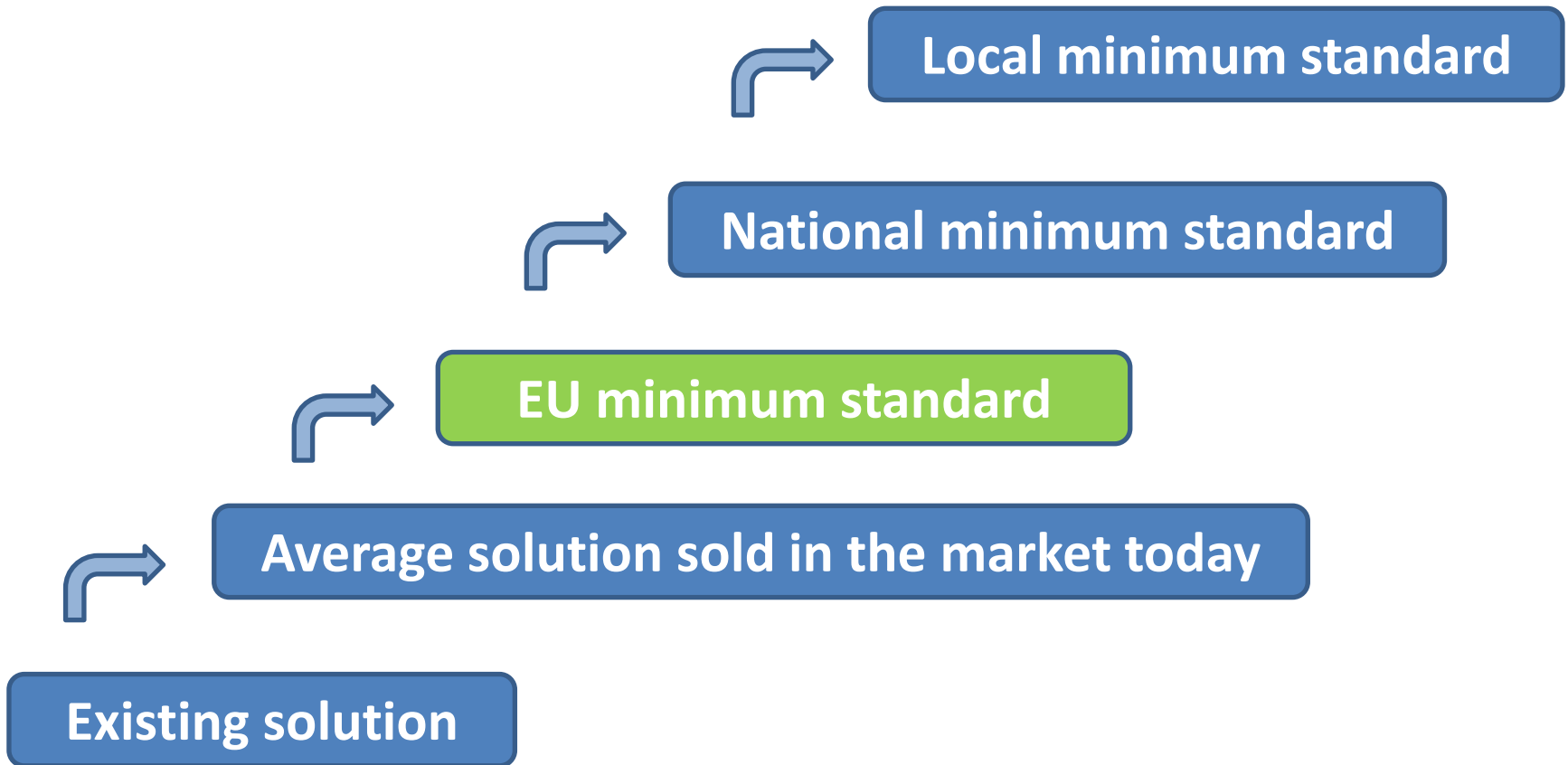
# Quality assurance

- Every other year internal audit
- Every other year independent third party audit
  - May be part of overall company quality management system
- Spot check by the Danish Energy Agency
- Verification unit (new as of 2013)
  - Can pre-approve methods and verify projects
    - For example, how to calculate the baseline for EE improvements in relation to production line expansion
  - Voluntary and services must be paid for

# Calculating savings

- Deemed savings (= standard values)
  - Smaller, standardised activities, typically in homes and other buildings.
  - If a deemed savings value is available for a given saving, then this must be used.
- Engineering estimates (= specific calculation)
  - Are used in situations where there is no deemed savings value, typically be larger and integrated projects in industrial enterprises or public institutions
  - If engineering estimates is used for parts of an overall project, then the entire project must be calculated specifically, including the effect of initiatives where deemed savings values exist
- Market survey a specific marketing activity

# What is our baseline?



# Baseline approaches by measure type

Measure category	Baseline approach
Appliances, white goods, IT, office equipment, and lighting	<ul style="list-style-type: none"> <li>• Average solution sold in the market</li> <li>• EU minimum standard</li> </ul>
Heating/cooling/ventilation systems and domestic hot water systems	<ul style="list-style-type: none"> <li>• Average solution sold in the market</li> <li>• National minimum standard</li> </ul>
Building envelope	<ul style="list-style-type: none"> <li>• National minimum standard</li> <li>• Existing solution</li> </ul>
Industrial process equipment	<ul style="list-style-type: none"> <li>• Average solution sold in the market</li> <li>• EU minimum standard</li> <li>• Existing solution</li> </ul>
Transport	<ul style="list-style-type: none"> <li>• Average solution sold in the market</li> <li>• EU minimum standard</li> <li>• Existing solution/behaviour</li> </ul>
Renewable energy	<ul style="list-style-type: none"> <li>• Existing solution</li> <li>• Alternative solution sold in the market</li> </ul>

# Example: LED lighting

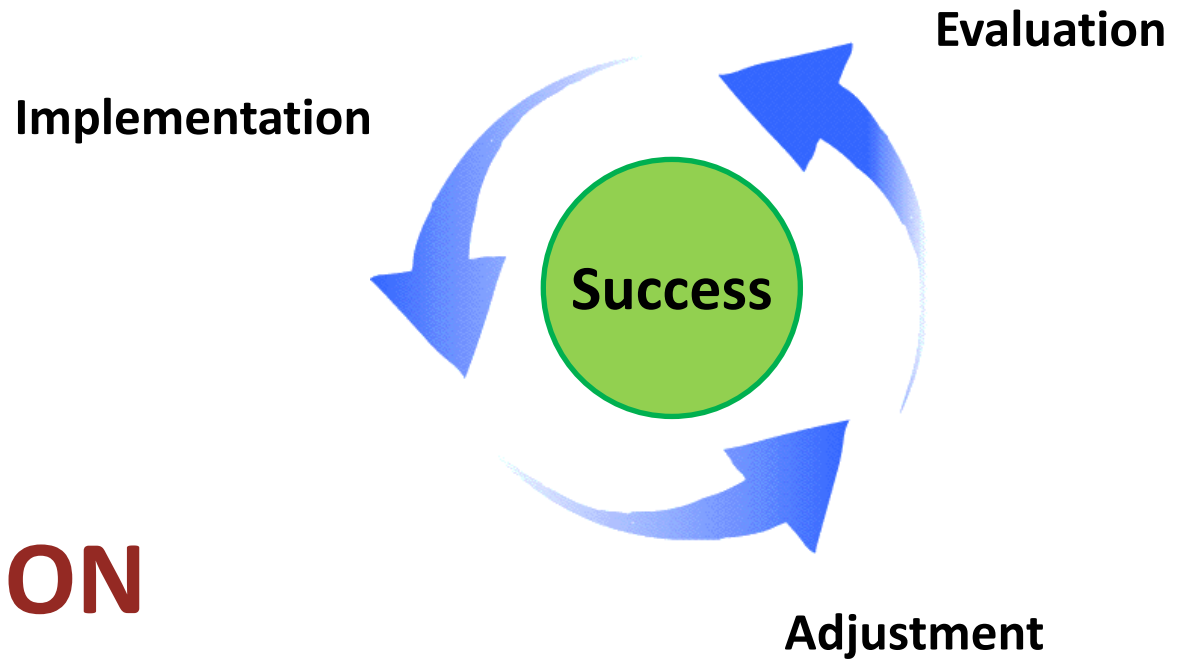
- Description: Replacement of halogen with LED
- **Before: Existing 12 V 10 W halogen lighting**
- **After: 1.5 W LED lighting (socket G4)**
- Deemed savings: 8 kWh/year/item
  - (10 W – 1.5 W = 8.5 W, approx. 940 hours/year)
- Restrictions in application: Households or similar with operating hours below 1,000 hours/year.

# Example: EE motor

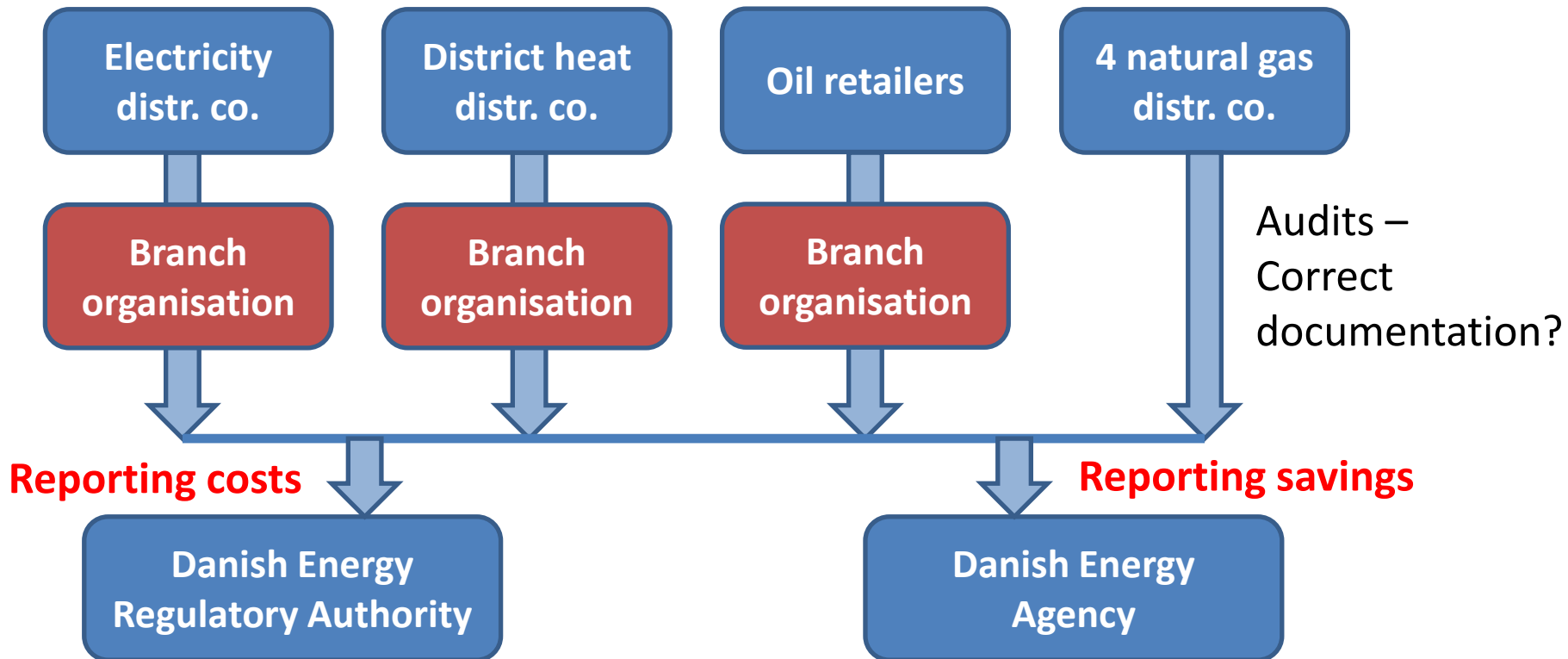
- Description: Replacement existing motor that has broken down with energy efficient motor
- **Before: Motor below EU minimum energy performance standard**
- **After: Motor of the same size but at EU standard or better**
- Deemed savings: Annual standard saving (kWh/year) per hour of use \* annual hours of operation for the motor
- Restrictions in application: Only applicable as of 1 January 2015 and until and including 31 December 2016.



# EVALUATION



# Full scale assessment



- Balance – Justified costs?

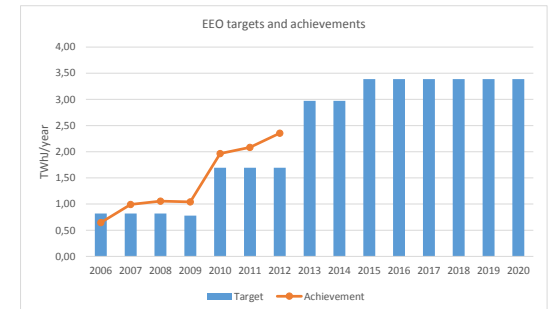
- Balance – Obligation met?
- Sample checks – Adherence to rules?
- **3 year independent evaluation – Policy cost-effectiveness and adjustment needs?**

# Evaluation

- Commissioned before end of each obligation period
- Evaluator must be independent third party
- Must address
  - Rules and guidelines
    - Freedom of methodology => innovation and reduced costs
    - 2011-2013: Targeting efforts at buildings and industries
  - Organisation
    - Market orientation (market access for relevant parties)
  - Savings impact and costs
    - Additionality (= net impact)
    - Utility costs, end-user costs, socio-economic costs

# Consequences for utilities?

- Leniency in start-up phase
  - E.g. district heating as novice had a slow start
  - Steadily increasing obligation instead of high start value
    - 3-year periods with annual targets
- Penalties
  - Target deficit is added to the next year
  - Potential loss of license
  - Name and shame?



# Example of application of evaluation results

- 2008 evaluation
  - Observation: Additionality only max 50%
    - Adjustment: 15% extra increase in planned target
- 2012 evaluation
  - Observation: Several measures with a simple payback time of less than 1 year receive substantial subsidy (primarily relevant for industry)
    - Adjustment: Limitation on payback time but not with regards to subsidies in % of investment

# Example of application of evaluation results (continued)

- 2012 evaluation
  - Observation: Lack in quality of documentation and savings calculations
    - Adjustment example: More detailed guidelines and establishment of a verification unit that is charged with pre-approving documentation and calculations
  - Recommendation: Obligated companies with high cost should be subject to increased supervision
    - Adjustment: The Danish Energy Agency can require detailed information including target areas, methods, costs and marked involvement of the obligated parties with the 5% highest costs per kWh reported

# Thank you for your attention!

Contact details:

[kdm@eaea.dk](mailto:kdm@eaea.dk)

+45 6039 1709

[www.eaea.dk](http://www.eaea.dk)



# Recommendations to Thailand

- EERS carefully tailor-made to Thai context
- How to minimise costs?
  - Freedom in utility approach can lead to cost-effective savings
  - Simplicity and standardisation are key to reducing the administrative costs
  - Net-impact is important but does not have to be proven in all steps of the process
- How to ensure continued success?
  - Evaluation results and new political agendas should repeatedly be translated into design adjustments



# +400 hundred companies, but DEA receives only 7\*8 tables

**Skema 1: Realiserede besparelser opdelt på sektorer og energiarter**

TJ	Fjernvarme	Naturgas	Olie	El	Kul mv	Biomasse	Øvrige	Total
1	Husholdninger							
	Specifik opgørelse							
	Standardværdier							
	Markedspåvirkning							
2	Offentlig sektor							
	Specifik opgørelse							
	Standardværdier							
	Markedspåvirkning							
3	Produktionserhverv							
	Specifik opgørelse							
	Standardværdier							
	Markedspåvirkning							
4	Handel og service							
	Specifik opgørelse							
	Standardværdier							
	Markedspåvirkning							
5	Kollektiv sol							
6	Ledningsoptimeringer							
7	Transport							
8	Konverteringer							
	Husholdninger							
	Offentlig sektor							
	Produktionserhverv							
	Handel og service							
9	Korrektioner (+ og - fra sidste år)							
	Total							

**Skema 2: Realiserede energibesparelser opdelt på teknologier/områder og opgørelsesmetoder**

Slutanvendelse/TJ	Husholdninger				Offentlig sektor				Produktionserhverv				Handel og service				Total
	Standardværdi	Specifik opgørelse	Markedspåvirkning	I alt	Standardværdi	Specifik opgørelse	Markedspåvirkning	I alt	Standardværdi	Specifik opgørelse	Markedspåvirkning	I alt	Standardværdi	Specifik opgørelse	Markedspåvirkning	I alt	
Klimaskærm																	
Vinduer																	
Kedler																	
Elvarme – Rumvarme																	
Varmeanlæg																	
Ventilation																	
Belysning																	
Procesudstyr																	
Køling																	
Trykluft																	
Pumper																	
Elmotorer- og transmission til intern transport																	
Mindre energiforbrugende apparater																	
Øvrige																	
Total																	

**Skema 3: Realiserede besparelser inden for hver energiart opdelt efter levetid og område (prioriteringsfaktorer).**

TJ	Prioriteringsfaktor		
	0,5	1	1,5
Fjernvarme			
El og individuel biomasse			
Kvotebelagte brændsler (olie, naturgas, kul)			
Ikke-kvotebelagte brændsler (olie, naturgas, kul)			

**Skema 4: Realiserede besparelser ved konvertering**

Fra	Til
El	Fjernvarme, kvotebelagte brændsler (olie, naturgas, kul)
El	Ikke-kvotebelagte brændsler (olie, naturgas, kul)
El	Biomasse
Fjernvarme	El
Fjernvarme	Kvotebelagte brændsler (olie, naturgas, kul)
Biomasse	Ikke-kvotebelagte brændsler (olie, naturgas, kul)
Fjernvarme	Kvotebelagte brændsler (olie, naturgas, kul)
Fjernvarme	Ikke-kvotebelagte brændsler (olie, naturgas, kul)
Biomasse	Fjernvarme, kvotebelagte brændsler (olie, naturgas, kul)
Biomasse	Ikke-kvotebelagte brændsler (olie, naturgas, kul)
Kvotebelagte brændsler (olie, naturgas, kul)	Fjernvarme, kvotebelagte brændsler (olie, naturgas, kul)
Kvotebelagte brændsler (olie, naturgas, kul)	Ikke-kvotebelagte brændsler (olie, naturgas, kul)
Ikke-kvotebelagte brændsler (olie, naturgas, kul)	Fjernvarme, kvotebelagte brændsler (olie, naturgas, kul)
Ikke-kvotebelagte brændsler (olie, naturgas, kul)	Ikke-kvotebelagte brændsler (olie, naturgas, kul)
Biomasse	Biomasse
	Total

**Skema 5: Det enkelte selskabs omkostninger**

	Omkostninger (1.000 kr.)
1. Samlede omkostninger til opnåelse af de indberettede energibesparelser, jf. skema 1	
2. Heraf omkostninger til administration	
3. Øvrige omkostninger (1 minus 2)	

**Skema 6: Fordeling af branchens omkostninger**

	%
1. Net- eller distributionselskabernes samlede omkostninger	100%
2. Andel, der går til administration	
3. Andel, der går til eksterne aktører via direkte aftaler mellem et net- og distributionselskab og/eller dets koncernforbundne selskaber	
4. Andel, der går til direkte tilskud til slutkunden fra et net- eller distributionselskab og/eller dets koncernforbundne selskaber	
5. Andel, der går til køb af realiserede energibesparelser hos et andet net- og distributionselskab	
6. Andel, der går til realisering i et net- og distributionselskab og til aftaler med koncernforbundne selskaber (pkt. 1 minus pkt. 2, 3, 4 og 5)	

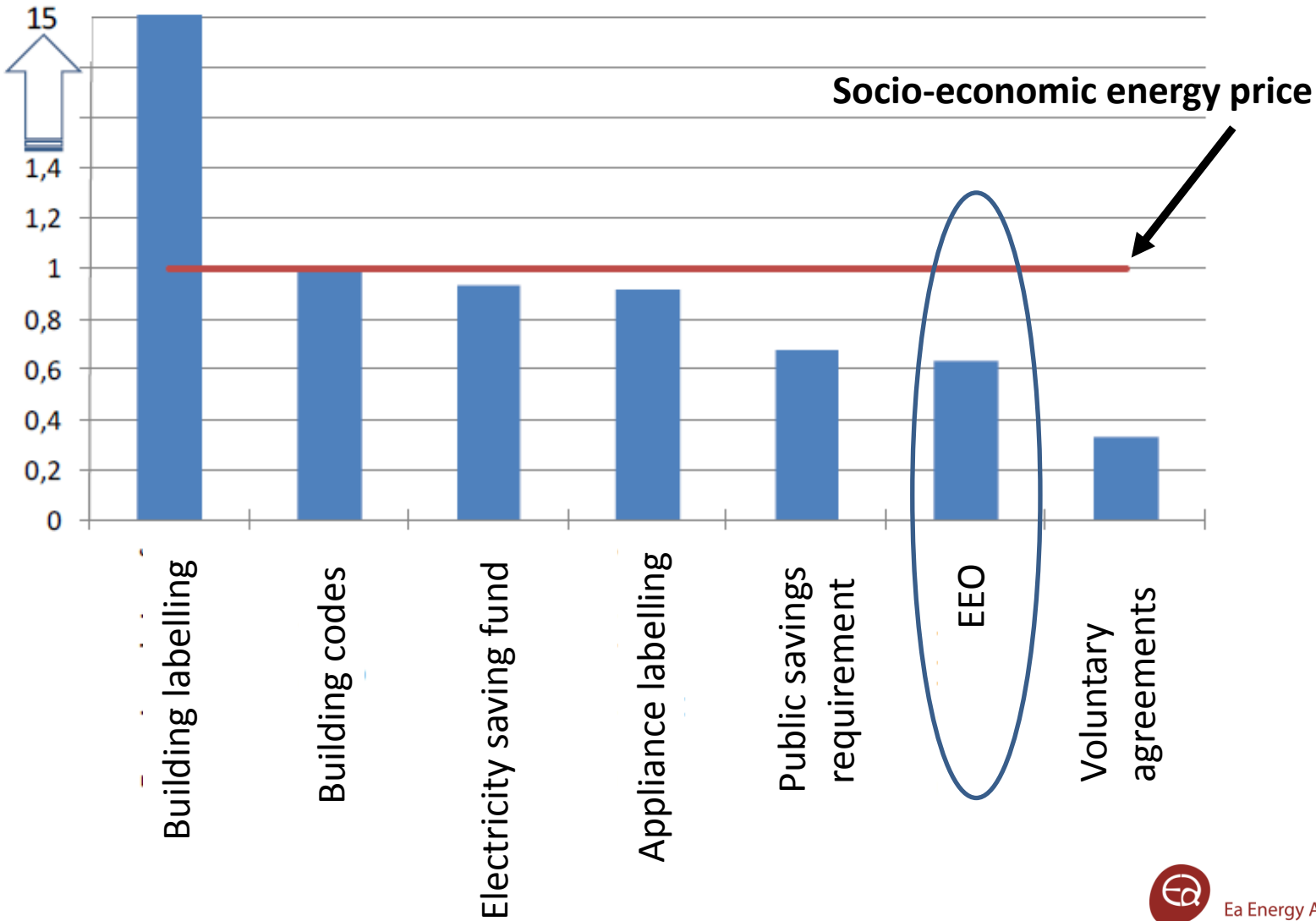
**Skema 7: Det enkelte selskabs gennemførelse af audits**

(Sæt kryds hvis gennemført)	Intern audit	Ekstern audit
Selskabets navn		

**Skema 8: Afsluttede, men ikke overdragede energibesparelser**

Branche	Ikke overdragede energibesparelser TJ

# Socio-economic cost-effectiveness



# Keeping administration simple

- Large degree of freedom
  - Intervention method (advise, financial support, both)
  - Target group (any)
- Involvement prior to initiation of EE is required
  - Templates for documentation of involvement and achieved savings
- Deemed savings in addition to engineering estimates
  - Assistance for engineering estimates
- Reporting via branch organisations

# Engineering estimates

- Who can make the engineering estimates?
  - Anyone
- How are they checked and by who?
  - Internal and external audits
  - Sample check by Danish Energy Agency
  - Verification unit